Company Registration Number: 11834165 (England & Wales)

CHILDREN FIRST ACADEMY TRUST

(A COMPANY LIMITED BY GUARANTEE)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

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REFERENCE AND ADMINISTRATIVE DETAILS

Members Christine Bachelor

Elpida Theophanous Renee Flourentzou

Ruth Moore Ivor Olley

Trustees Jenny Tosh, Chair of Trustees

Anthony Gilling

Gary Kyriacos Christofi

Ivor Olley (resigned 10 December 2020)

Marcia Sinclair Neil Yeomans

Rosemary Stanley-McKenzie

Winifred Maria Greer

Zahra Amina Graham (resigned 9 December 2020)

Claire Wormsley (appointed 26 March 2021)

Michael Christodoulides (appointed 27 March 2021)

Maria Coles (appointed 24 May 2021, resigned 18 October 2021)

Company registered

number 11834165

Company name Children First Academy Trust

Principal and registered

office

Wilbury Primary School

Wilbury Way Edmonton London

N18 1DE

Senior Management

Team

Kate Turnpenney, Chief Executive Officer

Anu Chopra, Chief Finance and Operating Officer

Claire O'Brien, Finance Manager

Independent Auditors Price Bailey LLP

Chartered Accountants Statutory Auditors Causeway House 1 Dane Street Bishop's Stortford Hertfordshire CM23 3BT

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TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2021

The Trustees present their Annual Report together with the financial statements and Auditor's Report of Children First Academy Trust ("the Charitable Company" or "the Trust") for the year to 31 August 2021. The Annual Report serves the purposes of both a Trustees' Report, and a Directors' Report under company law.

The Trust operates 5 primary schools serving catchment areas in Edmonton, North London. The Schools have a combined pupil capacity of 2,970 full time places and 360 part-time pre-school places. There was an overall roll of 3,225 in the census on 1st October 2020.

Structure, Governance and Management

Constitution

The Trust is a company limited by guarantee and an exempt charity. The Charitable Company's Memorandum and Articles of Association are the primary governing documents. The Trustees of Children First Academy Trust are also the Directors of the Charitable Company for the purposes of company law. Within this Report the terms Trustee and Director are interchangeable. The Charitable Company includes the following Schools:

- Brettenham Primary School
- Fleecefield Primary School
- Galliard Primary School
- Raynham Primary School
- Wilbury Primary School

The operation of The Trust's Schools and employment of staff are the responsibility of the Trustees. The Trust retains control of School budgets and finances, and monitors these through its Resources, Risk and Audit Committee (RR&A). Each School has a Local Governing Board (LGB) which supports the Trust's RR&A in the monitoring of their School within agreed budgets. Within this Report, the term Trustee refers to a member of the Board of Trustees (the Board) and the term Governor to a member of an LGB. LGBs are sub-committees of the Board of Trustees.

Details of the Trustees who served during the year and to the date these accounts are approved, are included in the Reference and Administrative Details on page 1.

Members' Liability

Each Member of the Charitable Company undertakes to contribute to the assets of the Charitable Company in the event of it being wound up while they are a Member, or within one year after they cease to be a Member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a Member.

Trustees' and Officers' Indemnities

The Trust has opted to be covered under the Government's Risk Protection Arrangements (RPA) scheme to protect Trustees, Governors and Officers, from claims arising from negligent acts, omissions or errors whilst performing Trust business.

Method of Recruitment and Appointment or Election of Trustees

The arrangements are as set out in the Articles of Association and Funding Agreement.

Trustees are appointed for a fixed term of four years. The Chief Executive Officer (CEO) attends all meetings of the Trust Board and attends all the committee meetings except LGB meetings.

The Articles of Association make provision for an unlimited number of Trustees and the Members and Trustees currently consider ten to be an appropriate number, plus the CEO. An annual skills audit informs the Board of any gaps in the required range of skills available to the Board which are filled either by training or appointment of a Trustee holding those skills.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

Policies and Procedures Adopted for the Induction and Training of Trustees and Governors

The Trust is committed to providing adequate opportunities for Trustees and Governors to undertake and receive suitable training so as to enable them to perform their role effectively. To this end the Trust provides internal training led by Trust and School staff and also links with a number of local training providers.

New Trustees and Governors are required to attend a training programme. The induction programme involves a tour of the relevant School, meetings with students and staff and provision of policy and procedures documents that are appropriate to the role they undertake as Trustees and Governors with particular emphasis on the committee work that they will undertake. A new Chair has been appointed this year. There have been three new Trustees appointed during the year and a number of new LGB members have been appointed over the last two terms. The majority of these LGB members have been sourced through the organisations Inspiring Governance and Governors for School. The newly created Trust Appointments Committee has overseen the appointment process throughout and approved new LGB members. Induction has been individually tailored to their needs and led by the Chair/Vice Chair. Links have been maintained between Trustees and LGBs throughout the closure and re-opening periods through the Area Governance Committee meetings. These are meetings of the Chair and CEO with the Chairs of all LGBs, which have taken place virtually and training opportunities have been shared.

Organisational Structure

The governance of the Trust is defined in the Memorandum and Articles of Association together with the Funding Agreement with the Department of Education.

The Board of Trustees meets on at least 4 occasions per year and its sub-committees, the RR&A committee and the Education and Standards committee at least four times per year and the Remuneration Committee at least twice per year. An Appointments Committee has been established this year and this had led to the effective recruitment of Trustees and LGB members. The Board of Trustees is responsible for the strategic direction of the Trust guided by the CEO and Headteachers' Board. Trustees are responsible for setting strategic policy, adopting an annual plan and budget, monitoring The Trust by the use of those budgets and making major decisions about the direction of The Trust, capital expenditure, senior staff appointments and executive pay.

The Governors within their LGBs, which meet on four occasions each year, plus two training days in school, are responsible for monitoring the impact of school improvement policies and planning. The School Senior Leadership Teams (SLTs), working with the CEO, lead the Schools at an executive level. Each SLT is responsible for the day to day operation of their School, in particular organising staff, resources and students. They are responsible for the authorisation of spending in accordance with the agreed spending limits within financial regulations and agreed budgets and for the appointment of staff, below senior leadership level (i.e. Deputy Head and above), following vetting and safeguarding recruitment processes.

The CEO is the designated Accounting Officer and has overall responsibility for the day to day financial management of the Trust supported by the Chief Finance and Operations Officer (CFOO). The CEO manages the Trust on a daily basis supported by a Headteachers' Board comprising the Headteachers of each School, who look across the Trust and align local SLT and LGB activity to the strategic aims of the Trust as a whole. The Headteachers' Board meets frequently to discuss emerging matters and to help to develop strategies for future development to be put to the Board of Trustees, as required, for approval.

Arrangements for setting pay and remuneration of key management personnel

Key Management Personnel include Trustees and those staff to whom the Trustees have delegated significant authority and responsibility in the day-to-day running of the Trust.

Pay and remuneration of key Management Personnel is decided by a variety of contributory factors, such as the school group size, individual school range (ISR), the pay scales for each role and the level of experience of each staff member. In addition, pay levels may be affected by nationally agreed pay awards, the ability to recruit and retain in post, all of which are in accordance with the Trust's appointment and pay policies.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

All amendments to key management's pay and remuneration is approved by the appropriate sub-committee and ratified by the Board of Trustees.

Trade Union Facility Time

During the year 2020/21 the Trust has bought into a pooled service managed by the Local Authority that shares the costs of teaching and non-teaching Trade Union 'Facilities Time'. This service provides an effective route for statutory and collective consultation and bargaining, a framework and structure for non-maintained schools to manage industrial relations and access to branch officials from recognised unions. The total cost of this service during the period was £8,008.88

In addition, one employee of the Trust, on a 100% full time equivalent contract, acted as a union official. The employee spent 5 hours (equating to less than 20% of their time) on union facility. The Trust received £4,930 in recompense for the period 2020/21.

Related Parties and other Connected Charities and Organisations

Owing to the nature of the Trust's operations and the composition of the Board of Trustees and LGBs being drawn from local public and private sector organisations, it is inevitable that from time to time transactions will take place with organisations in which a Trustee or a Governor may have an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Trust's financial regulations and normal procedures. Any transaction where the Trustee or Governor may have a pecuniary interest is only undertaken in accordance with the 'at cost' principle described in the Academies Financial Handbook.

The Trust did not cooperate with any related party during the academic year in pursuit of its charitable activities and does not have a formal sponsor.

Engagement with Employees (Including disabled persons)

The Trustees recognise that our employees are fundamental and core to our business and delivery of high quality education. Our success depends on attracting, retaining and motivating employees. The Trustees factor the implications of decisions on employees and the wider workforce, where relevant and feasible. Where appropriate, the Trust consults on matters such as policy, pay, health, safety and welfare with the relevant support staff and teaching trades unions. For all key staffing related policies the Trust works with the Local Authority, and it is they who carry out the consultation on behalf of the Trust.

The Trust provides information to employees generally by way of email, memoranda and staff meetings. Information is channelled via leadership meetings and staff briefings. Employees are encouraged to familiarise themselves with Ofsted reports, available from the Schools' websites and student progress and attainment statistics, when they are made available.

Applications for employment by disabled persons are given full and fair consideration for all vacancies in accordance with their particular aptitude and abilities. In the event of employees becoming disabled then every effort is made to retrain them in order that their employment within the Trust may continue.

Engagement with suppliers, customers and others in a business relationship with the Trust

The Trustees have implemented clear policies and procedures for dealing fairly with suppliers. Formal orders are placed and agreed payment terms always adhered to. To ensure service continuity during and after the current COVID-19 pandemic outbreak the Trust has followed the guidelines of the Government Procurement Policy Note (PPN) that sets out information and guidance for public bodies on payment of their suppliers.

The Trustees consider pupils and parents to be their "customers". Whilst pupils encounter engagement on a daily basis, engagement with parents is carried out through regular newsletters and face to face meetings.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

Objectives and Activities

Objects and Aims

The principal object and aim of the Trust is the operation of a family of Schools to provide free education and care for pupils of different abilities between the ages of two and eleven. Specifically, to enable each child to thrive and achieve together, through our values of Resilience, Commitment and Integrity.

Objectives, Strategies and Activities

During the year the Trust has worked towards these aims through following its three key strategic objectives:

To provide outstanding education for the children within our Schools

We believe that our children deserve the best education, regardless of their background, their ability or the economic circumstances. We believe that, through collaboration and maintaining best practice across each School, we will develop a shared understanding of how to raise standards and outcomes across the Trust.

To provide wide-ranging opportunities and experiences for children from Edmonton which develop skills for life

We believe that all children should have the same high quality opportunities in life, both in education and in wider enrichment. With each School at the heart of its community, the Trust will actively seek out experiences for the children, which will enable them to grow in skills, understanding of the world and personal ambition.

To develop a sustainable, well-led organisation with a culture of 'Children First'

We will build on the culture of openness, transparency and trust, which already exists within the Headteachers' Board, to drive the direction of the Trust. We will ensure that the right people with the right skillsets and ethos lead the organisation into the future. We are committed to developing high quality teachers and support staff as well as identifying future leaders who will lead with integrity and creativity within the Schools and across the Trust

Our success in fulfilling our aims can be measured by:

- Our School Improvement Team was appointed in November 2020 from schools across the Trust. There
 are eight members of the team on a year's contract. Designated roles within the teams were allocated on
 appointment and they include a significant focus on curriculum development
- School improvement plans are regularly monitored by CEO, E+S committee and SIA visits for external quality assurance
- Systems are in place to set and review leadership performance management targets across schools led
 by the CEO with Trust and LGB involvement. External evaluation of the school currently in RI now shows
 that the school is good and that four out of the five schools would currently be judged good by OFSTED
- There is an NQT lead for Trust working across all schools to ensure high quality training and support is consistent across all schools. Although difficulties through COVID have meant joint observations and training have been less frequent, there has been a Trust wide approach to managing our NQTs
- Trust-wide opportunities for pupils have been limited by COVID issues but there have been some online developments including online meeting with MP for school councillors, year 6 online meet with Holocaust survivor, as well as in person/online public speaking and debating in the summer term
- Continuing efficiencies have been made through the development of the role of CFOO. The financial situation remains positive at the end of this financial year. The CFOO reports regularly to the RR&A on savings due to joint purchasing and cross Trust contracts are being created. The internal appointment of a Trust EWO (secondment) is funded centrally and is allocated across the schools to support the management of pupil attendance. The Trust also purchased Speech and Language Therapy from an external provider during the spring and summer terms as a pilot. Due to cost, this provision has been terminated at the end of summer but the Trust continues to investigate how to provide this effectively at a lower cost

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

- The Internal Governance Audit report Feb 2021 was very positive with some real strengths highlighted. The recommendations have been considered by Board and appropriate action is being taken.
- There is a strong ethos of succession planning at all levels within the Trust demonstrated through appointment of new Chair, new Trustees and new LGB members during the year. The Appointments committee was created to identify, interview and appoint new Trustees as well as identify potential new LGB members and introduce them to the schools
- The Estate Vision, Strategy and Asset Management Plan has been created and agreed at RR&A with the first capital works using SCA funding commencing in May 2021

Public Benefit

The Trustees believe that by working towards the objects and aims of the Trust as detailed above, they have complied with their duty to have due regard to the guidance on public benefit published by the Charity Commission.

Strategic Report

Achievements and Performance

The Trust has continued its mission to ensure that students receive a high standard of education across our schools; This has been despite the pandemic and the huge impact on leaders' time during the year. Effective joined up working across the Headteachers' Board with the CEO, has ensured a continued focus on children and their families at all levels.

Specific achievements were as follows:

- Although the pandemic meant that statutory assessments were cancelled for 2021, internal systems have ensured that standards have been monitored and moderated across the five schools. This has meant that all schools have a clear idea of what is needed to be done to improve
- The development of remote education across the Trust has been a strength. An internal Review carried out showed high quality provision that is now being embedded as good practice for the future. Reading remained the key priority throughout lockdown for remote learning
- Monitoring of in the teaching and assessment of phonics across the Trust, has resulted in a Trust wide
 decision to adopt RWI as its phonics programme. Plans for training and support for three schools new to
 the programme are in place, all funded centrally by the Trust;
- The Trust Curriculum intent and individual subject Intents are in place across the Trust with joint planning agreed at the medium term level. The focus for 2021/22 will be on delivering high quality teaching and learning within the classroom (implementation and impact of the curriculum)

Key Performance Indicators (KPI)

The Trustees receive regular information at each committee meeting to enable them to monitor the performance of the Trust compared to aims, strategies and financial budgets.

Financial

As funding is based on pupil numbers this is a KPI. Pupil numbers for 2020/21 were 3,369 (including part time) and budgeted income was £19.8m. The total number of pupils fluctuated during the year due to high mobility but was broadly within acceptable levels. Moving forward into 2021, the numbers remain at an acceptable level but are monitored carefully and reported to Trustees regularly.

A further KPI is staffing costs as a percentage of total recurring income. For 2020/21 this was 81.3% against set parameters of 78-83%. The Board of Trustees is confident that staffing levels are closely monitored to agreed Full Time Equivalent and staffing structures which are all approved by them.

The RR&A committee also monitor the ratio of premises costs to General Annual Grant (GAG) income, the ratio of capitation spend on staffing, total income less grants and cash flow on a regular basis to ensure that the budget is set and managed appropriately. All of the above KPI's were within the parameters set by the Board.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

Non-Financial

No School in the Trust had an OFSTED inspection during the year 2020/21. One School was graded Requires Improvement in 2018 and has not yet been re-inspected. However, several external quality assurance visits have confirmed significant improvements in the quality of teaching and learning across the School this year and this builds on previous improvement in outcomes in 2019 (most recent statutory assessments). Therefore, the Trust is confident that this has continued, despite no national assessments again this year due to the pandemic.

As a result of internal moderation and school improvement monitoring, one school is now judged to be a cause for concern. An interim Headteacher is now in place (from Sept 2021) and clear improvement plans have been put in place. These will be monitored by the Education and Standards Committee.

Attendance data ranges significantly across the Schools. Where the attendance is lowest, it is an OFSTED target for improvement, and the attendance percentage is gradually improving. The Trust EWO is closely monitoring those schools where attendance is a key issue. The impact of the pandemic has continued affect attendance data.

Several Schools are showing reduced numbers in their Nurseries and this is continues to be a Local Authority-wide issue. Some Schools have two-year-old provision and also offer 30 hours provision to ensure the spaces are taken up.

Going Concern

After making appropriate enquiries, the Board of Trustees has a reasonable expectation that the Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

In making this statement the Board of Trustees have taken into due consideration the effects upon the Trust of the COVID-19 pandemic, the partial closure of the Schools during the period and the inevitable changes in practice. The Trustees have monitored this closely through the COVID committee and the regularly updated Trust Risk Assessment.

Promoting the Success of the Charitable Company

The Trustees have an obligation to act in a way most likely to promote the success of the Charitable Company. Details regarding engagement with employees, suppliers, parents, pupils and other connected parties have been covered in separate notes within the Trustees' Report. The obligation to assess the likely consequences of decisions in the longer term is noted within the reserves policy below as Trustees balance the needs of current and future cohorts.

The Trustees have identified reputational and ethical areas as key risks and their actions in these areas are covered within Principal Risks and Uncertainties later within this Strategic Report.

Financial Review

The principal source of funding for the Trust is the GAG and other grants that it receives from the Education and Skills Funding Agency (ESFA). For the year ended 31 August 2021 the Trust received £21,017,264 of GAG and other income. A high percentage of this income is spent on wages and salaries and support costs to deliver the Trust's primary objective of the provision of education. During the year the Trust spent a total of £20,388,398 including capital projects, excluding depreciation and LGPS pension movements. The Trust brought forward from 2019/20, £434,659 restricted funds and £1,484,241 of unrestricted funds. The carry forward for 2020/21 is £776,445 of restricted funds and £1,495,903 of unrestricted funds.

Due to the accounting rules for the Local Government Pension Scheme under FRS102, the Trust is recognising a significant pension fund deficit of £10,382,000. This does not mean that an immediate liability for this amount crystallises and such a deficit generally results in a cash flow effect in the form of increased employer contributions over a number of years.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

Reserves Policy

The Trustees are aware of the requirement to balance current and future needs and always aim to set a balanced budget with annual income balancing annual expenditure. The Trustees monitor estimated year-end carry forward figures via the monthly reports from the Chief Finance and Operations Officer. The budget plan identifies how any carry forward will be allocated in the plan for the following academic year, including the identification of any funds earmarked for a specific project or purpose.

The Trust's current level of free reserves (total funds less the amount held in fixed assets and restricted funds) is £1,495,903. The Trust holds £550,000 for in year contingencies plus an amount to assist in making strategic decisions to keep in line with national funding changes and curriculum needs.

The Trust's balance on restricted general funds (excluding pension reserve) plus the balance on unrestricted funds at 31 August 2021 was £2,272,348.

The cash balance of the Trust has been very healthy all year, ending the year with a balance of £4,265,580. A significant proportion of this cash is held against specific projects and is not available to meet normal recurring expenditure. The Trustees monitor cash flow as part of the committee CFOO reports and plan to hold a minimum of £1,200,000 to cover short term cash flow requirements.

Investment Policy

An Investment Policy was approved by the Board of Trustees 11th December 2019.

The aim of the policy is to ensure funds that the Trust does not immediately need to cover anticipated expenditure are invested to maximise the Trust's income but with minimal risk. The aim is to research where funds may be deposited applying prudency in ensuring there is minimum risk. The Trustees do not consider the investment of surplus funds as a primary activity, rather as good stewardship and as and when circumstances allow.

Principal Risks and Uncertainties

The Trust works with the LGBs to maintain a Risk Register identifying the major risks to which the Trust and the individual Schools are exposed, and identifying actions and procedures to mitigate those risks. A formal review of the Risk Register process is undertaken on an annual basis and the internal control systems and the exposure to said risks are monitored on behalf of the Trustees at each Resources, Risk and Audit Committee meeting. The principal risks facing the Trust are outlined below; those facing the Trust at an operational level are addressed by its systems and by internal financial and other controls.

The Trustees report that the Trust's financial and internal controls conform to guidelines issued by the ESFA, and that improvements to the wider framework of systems dealing with business risk and risk management strategy continue to be made and formally documented.

It is recognised that systems can only provide reasonable but not absolute assurance that major risks have been adequately managed.

As a group of academy schools, the level of financial risk is low. Cash flows can be reliably forecast, monitored and reported. Staff costs make up the majority of expenditure and are relatively stable with contingencies in place to cover such items as sickness and maternity.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

The Trustees assess the other principal risks and uncertainties facing the Trust as follows:

- The Trust has considerable reliance on continued Government funding through the ESFA and whilst there has been a small injection of additional funding this will not be enough to counteract the rise of the minimum wage, teachers' pensions contribution rise and any other additional costs that the Government may choose to introduce;
- Failures in governance and/or management the risk in this area arises from potential failure to
 effectively manage the Trust's finances, internal controls, compliance with regulations and legislation,
 statutory returns, etc. The Trustees continue to review and ensure that appropriate measures are in place
 to mitigate these risks;
- Pupil numbers the risks here are twofold:
 Reputational: the continuing success of the Schools is dependent on continuing to attract applicants in sufficient numbers by maintaining the highest educational standards. To mitigate this risk, Trustees ensure that student progress and outcomes are closely monitored and reviewed
 Drop in pupil numbers locally: this is a serious risk currently since pupil numbers across the Local
 Authority have reduced over the last few years and there is no sign of them increasing. At the same time,
 more pupil places have opened up which means supply is significantly higher than demand;
- Safeguarding and child protection the Trustees continue to ensure that the highest standards are maintained in the areas of selection and monitoring of staff, the operation of child protection policies and procedures, health & safety and discipline;
- Staffing the success of the Schools is reliant on the quality of its staff and the Trustees monitor and
 review policies and procedures around recruitment and retention to ensure continued development and
 training of staff as well as ensuring there is clear succession planning. The Trust's geographical position
 mean that the London Weighting in neighbouring Inner London schools is an attraction for staff looking
 for new posts;
- Fraud and mismanagement of funds the Trustees have appointed Buzzacott (2020/21) to carry out a programme of internal scrutiny which includes independent and external checks Governance and Risk Management systems in line with the Academy Financial Handbook. All finance staff receive training to keep up to date with financial practice requirements and develop their skills in this area;
- Financial instruments the Trust only deals with bank balances, cash and trade creditors, with limited trade (and other) debtors. The risk in this area is considered to be low;
- COVID-19 the disruption to the Schools during the 2020/21 academic year added to the issues created during the previous year with a continued reduction in external income, particularly from lettings. There continued to be a number of additional costs which the Trust had to manage. Catch up funding allocated schools additional funding to support extra staffing/tutoring but it is unknown as to whether this will continue into 2021/22. Autumn term 2021 opened with less restrictions around class sizes and social distancing but the risks associated with COVID-19 in the community are so uncertain that schools continue to require contingency plans should outbreaks occur. The risk of a School having to revert to the use of 'bubbles', with the associated closures, or complete closure, due to localised infections has been mitigated by continued risk assessment planning following the DFE guidance; and
- Defined benefit pension liability as the Government has agreed to meet the defined benefit pension liability of any school ceasing to exist the main risk to the Trust is the annual cash flow funding of part of the deficit. Trustees take these payments into account when setting the annual budget plan.

The Trust has continued to strengthen its risk management process throughout the year by improving the process and ensuring staff awareness.

Fundraising

The Trust does not work with professional fundraisers or companies who carry out fundraising on its behalf. During the year no complaints or issues have arisen as a result of the fundraising events. No fundraising events have taken place this year other than small collections for non-uniform days etc.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2021

Streamlined Energy and Carbon Reporting (SECR)

UK energy use and associated greenhouse gas emissions

Annual energy usage and associated annual greenhouse gas ("GHG") emissions are reported pursuant to the Companies (Directors' Report) and Limited Liability Partnerships (Energy and Carbon Report) Regulations 2018 ("the 2018 Regulations") that came into force 1 April 2019.

Organisational boundary

In accordance with the 2018 Regulations, the energy use and associated greenhouse gas emissions are for those assets owned or operated within the UK only. This includes all 5 schools controlled during the reporting period along with minibuses.

Reporting period

The annual reporting period is 1 September to 31 August each year and the energy and carbon emissions are aligned to this period.

Quantification and reporting methodology

The 2019 UK Government Environmental Reporting Guidelines and the GHG Protocol Corporate Accounting and Reporting Standard (revised edition) were followed. The 2021 UK Government GHG Conversion Factors for Company Reporting were used in emission calculations. The report has been reviewed independently by Briar Consulting Engineers Limited.

The electricity, gas and minibus fuel consumption has been compiled from invoice records, with some pro-rating to align with reporting timeframes and seasons. Due to Covid-19 restrictions this year has seen no grey fleet mileage claims. Generally gross calorific values were used except for grey fleet mileage energy calculations as per Government GHG Conversion Factors.

The Trustees' Report, incorporating a strategic report, was approved by order of the Board of Trustees, as the company directors, on 13 December 2021 and signed on its behalf by:

Jenny Tosh Chair of Trustees

GOVERNANCE STATEMENT

Scope of responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that Children First Academy Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

As Trustees, we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency framework for governance.

The Board of Trustees has delegated the day-to-day responsibility to the Chief Executive Officer (CEO), as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Children First Academy Trust and the Secretary of State for Education. She is also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The Board of Trustees has formally met five times during the year (i.e. less than six times). The Board is satisfied that, through the use of sub-committees, it maintains effective oversight.

Attendance during the year at meetings of the Board of Trustees was as follows:

Trustee	Meetings attended	Out of a possible
Jenny Tosh, Chair of Trustees	5	5
Anthony Gilling	3	5
Gary Kyriacos Christofi	4	5
Ivor Olley	1	1
Marcia Sinclair	4	5
Neil Yeomans	5	5
Rosemary Stanley-McKenzie	4	5
Winifred Maria Greer	4	5
Zahra Amina Graham	0	2
Claire Wormsley	2	2
Michael Christodoulides	2	2
Maria Coles	1	2

Review of year:

The Chair of Trustees, Ivor Olley, retired in October 2020 and Jenny Tosh was elected as the new Chair. Another Trustee resigned in December 2020. Three new Trustees have been appointed since the start of the year. There are now ten Trustees with a wide range of experience and skills covering education, financial management, Human Resources, risk management and business leadership. There are currently six Members, which include all five founding Members and the addition of the Chair of Trustees. The planned meeting schedule was maintained 'virtually' throughout the academic year. The small COVID Committee continued to receive regular updates on the situation in schools including having sight of the Trust COVID Risk Assessment each time it was revised. The Trust continues to build on the role of the Local Governing Boards and the newly created Appointments Committee has overseen the selection and appointment of the new Trustees as well as several new LGB members at different schools.

The Trust Terms of Reference identifies the areas of responsibility delegated to its committees.

The Education and Standards Committee considers and advises the Trust Board on matters relating to the Trust's provisions and achievement as well as ensuring statutory requirements are met. Their brief includes the monitoring of Standards, Curriculum, Stakeholder Engagement and any other matters referred to it by the Trust Board.

GOVERNANCE STATEMENT (CONTINUED)

Governance (continued)

The Resources Risk and Audit Committee is responsible for assisting the Trust Board to make decisions, by enabling more detailed consideration to be given to ensuring sound management of the Trust's finances and Resources. The key areas they provide scrutiny for are; Finance, Staffing, Premises and Risk and the Remuneration Committee functions as a sub-committee of the RR&A committee.

The Local Governing Boards are committees of the Trust which work closely with the individual schools at local level. Their role is to support and constructively challenge school leaders in identifying school improvement priorities and in monitoring the impact of decision made in relation to these priorities, to improve the quality of provision and outcomes. They monitor risks, particularly in terms of safeguarding and Health and Safety and report concerns to Trustees through the Area Governance Committee or CEO. Their role is also to link with the wider community to meet staff, parents and children and assess the impact of the school both within and beyond the school setting.

Governance reviews:

The Trust commissioned their Internal Auditors, Buzzacott, to carry out a Review of Governance for the Trust to ensure that its structure and procedures were as effective as possible. The Review was carried out in March 2021.

The Trust Board has reviewed the findings and responded immediately. The Accounting Officer's declaration is now published along with the Members, Trustees and Governors Register of Business Interests and measures have been taken to involve the LGBs in identifying risks.

A further Governance Review will be included in the Internal Audit programme within two years.

The Board of Trustees has formally met five times during the year. The Board met fewer than six times during the year and is satisfied that, through the use of sub-committees, it maintains effective oversight. This was borne out in the Review. The Board is therefore confident that its financial reporting to Trustees is secure and takes into account the expectations laid out in the Academies Financial Handbook (Academy Trust Handbook 2021).

Committees

The Resources, Risk and Audit Committee is a sub-committee of the main board of trustees. Its purpose is to:

Take responsibility for the detailed consideration as to the best means of fulfilling the Trust's responsibility to ensure sound management of the Trust and School finances and resources including talent, through proper planning, monitoring, scrutiny and probity. This includes promoting the development of internal controls and risk management systems which will help satisfy the Board that the Trust and its Schools will achieve their objectives and targets and are operating in accordance with any statutory requirements for the use of public funds. The Committee also recommended the appointment of both the internal and external Auditors, agreed the budgets and forecasts for the years ahead

Attendance during the year at meetings was as follows:

Trustee	Meetings attended	Out of a possible
Neil Yeomans	4	4
Anthony Gilling	4	4
Michael Christodoulides	2	2
Zahra Amina Graham	0	1
Jenny Tosh	3	4

GOVERNANCE STATEMENT (CONTINUED)

Governance (continued)

Review of value for money

As Accounting Officer, the Chief Executive Officer has responsibility for ensuring that the Trust delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Trust's use of its resources has provided value for money during each academic year, and reports to the Board of Trustees where value for money can be improved, including the use of benchmarking data where appropriate. The Accounting Officer for the Trust has delivered improved value for money during the year by:

- Review of cleaning services across the schools in the Trust, which resulted in the award of an external cleaning contract with projected savings of £45,000 for 21-22. The benefits are not restricted to monetary, but include visible higher standards of hygiene across all schools.
- Consistent aggressive approach with regards to ICT procurement resulting in obtaining substantial savings across the Trust. Purchase of "clever boards" – savings of £17,000.
- Bulk paper purchase for the Trust savings for all schools in the Trust.
- Review and re-negotiation of several MIS contracts resulting in £8,000 savings.
- Future areas of focus to include:

review of energy provision across the Trust review of catering provision across the Trust

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can, therefore, only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of academy trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Children First Academy Trust for the year 1 September 2020 to 31 August 2021 and up to the date of approval of the annual report and financial statements.

Capacity to handle risk

The Board of Trustees has reviewed the key risks to which the academy trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal on-going process for identifying, evaluating and managing the academy trust's significant risks that has been in place for the year 1 September 2020 to 31 August 2021 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Trustees.

GOVERNANCE STATEMENT (CONTINUED)

The risk and control framework

The Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees
- regular reviews by the finance and general purposes committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes
- setting targets to measure financial and other performance
- clearly defined purchasing (asset purchase or capital investment) guidelines
- identification and management of risks

The Internal Auditor's role includes giving advice on financial matters and performing a range of checks on the Trust's financial systems. In particular, the checks carried out in the current period included:

- Governance Review to ensure compliance with the Academies Financial Handbook and adherence to sector best practice
- Health and Safety to ensure H+S systems and procedures are secure across all schools and across the Trust. To focus on the strategic management of H+S across the Trust
- Risk Management to review Risk Management procedures and policies in terms of risk identification, and to review the Trust's sources of assurance to gauge whether the controls in place to manage risk are operating effectively.

On three occasions across the year, the Internal Auditor reports to the Board of Trustees through the Resources, Risk and Audit Committee on the operation of the systems of control and on the discharge of the Board of Trustees financial responsibilities and annually prepares a short annual summary report to the Committee outlining the areas reviewed, key findings, recommendations and conclusions to help the Committee consider actions and assess year on year progress.

The internal auditor has delivered their schedule of work as planned and there were no material control issues arising as a result of the internal auditor's work.

Review of effectiveness

As Accounting Officer, the Chief Executive Officer has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- The work of the Internal Auditor;
- The work of the external Auditors:
- the school resource management self-assessment tool;
- The work of the executive managers within the Trust who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Resources, Risk and Audit Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the Board of Trustees on 8 December 2021 and signed on their behalf by:

Jenny Tosh Chair of Trustees

Kate TurnpenneyAccounting Officer

STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE

As Accounting Officer of Children First Academy Trust I have considered my responsibility to notify the Board of Trustees and the Education & Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the Trust, under the funding agreement in place between the Trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2020.

I confirm that I and the Board of Trustees are able to identify any material irregular or improper use of all funds by the Trust, or material non-compliance with the terms and conditions of funding under the Trust's funding agreement and the Academies Financial Handbook 2020.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and ESFA.

Kate Turnpenney Accounting Officer Date:

13 December 2021

STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 AUGUST 2021

The Trustees (who are also the directors of the Charitable Company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with the Academies Accounts Direction published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charitable Company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2019 and the Academies Accounts Direction 2020 to 2021;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charitable Company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the Charitable Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charitable Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the Charitable Company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the Charitable Company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees and signed on its behalf by:

Jenny Tosh Chair of Trustees Date: 8 December 2021

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF CHILDREN FIRST ACADEMY TRUST

Opinion

We have audited the financial statements of Children First Academy Trust (the 'trust') for the year ended 31 August 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2019 and the Academies Accounts Direction 2020 to 2021 issued by the Education and Skills Funding Agency.

In our opinion the financial statements:

- give a true and fair view of the state of the Trust's affairs as at 31 August 2021 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2019 and the Academies Accounts Direction 2020 to 2021 issued by the Education and Skills Funding Agency.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our Report. We are independent of the Trust in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Trust's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this Report.

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF CHILDREN FIRST ACADEMY TRUST (CONTINUED)

Other information

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' Report thereon. The Trustees are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our Report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the Trustees' Report including the Strategic Report for the year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report and the Strategic Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the Trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report including the Strategic Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Trustees' Responsibilities Statement, the Trustees (who are also the Directors of the Charitable Company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Trust or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF CHILDREN FIRST ACADEMY TRUST (CONTINUED)

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We gained an understanding of the legal and regulatory framework applicable to the Academy and the sector inwhich it operates and considered the risk of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations. This included those regulations directly related to the financial statements, including financial reporting and tax legislation and academy sector regulations including GDPR, employment law, health and safety and safeguarding. The risks were discussed with the audit team and we remained alert to any indications of non-compliance throughout the audit. We carried out specific procedures to address the risks identified. These included the following:

- We reviewed systems and procedures to identify potential areas of management override risk. In
 particular, we carried out testing of journal entries and other adjustments for appropriateness, and
 evaluating the business rationale of any large or unusual transactions to determine whether they were
 significant to our assessment.
- We reviewed key controls, authorisation procedures and decision making processes for any unusual or one-off transactions.
- We reviewed minutes of Trustee Board meetings and other relevant sub-committees of the Board such as the Finance Committee and agreed the financial statement disclosures to underlying supporting documentation
- We have made enquiries of the Accounting Officer and senior management team to identify laws and regulations applicable to the Academy. We assessed details of any breaches where applicable in order to assess the impact upon the Academy.
- We have reviewed any correspondence with the ESFA / DfE and the procedures in place for the reporting of incidents to the Trustees including reporting of any serious incidents to the Regulator if necessary.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This riskincreases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF CHILDREN FIRST ACADEMY TRUST (CONTINUED)

Use of our report

This Report is made solely to the Trust's Members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Trust's Members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Trust and its Members, as a body, for our audit work, for this Report, or for the opinions we have formed.

Mr Tom Meeks (Senior Statutory Auditor) for and on behalf of Price Bailey LLP
Chartered Accountants
Statutory Auditors
Causeway House
1 Dane Street
Bishop's Stortford
Hertfordshire
CM23 3BT

16 December 2021

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO CHILDREN FIRST ACADEMY TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY

In accordance with the terms of our engagement letter dated 1 May 2019 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2020 to 2021, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Children First Academy Trust during the year 1 September 2020 to 31 August 2021 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This Report is made solely to Children First Academy Trust and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Children First Academy Trust and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Children First Academy Trust and ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Children First Academy Trust's Accounting Officer and the Reporting Accountant

The Accounting Officer is responsible, under the requirements of Children First Academy Trust's funding agreement with the Secretary of State for Education dated 29 March 2019 and the Academies Financial Handbook, extant from 1 September 2020, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2020 to 2021. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2020 to 31 August 2021 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO CHILDREN FIRST ACADEMY TRUST AND THE EDUCATION & SKILLS FUNDING AGENCY (CONTINUED)

Approach

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Trust's income and expenditure.

The work undertaken to draw to our conclusion includes:

- An assessment of the risk of material irregularity, impropriety and non-compliance
- Consideration and corroboration of the evidence supporting the Accounting Officer's statement on regularity, propriety and compliance and how the Academy complies with the framework of authorities.
- Evaluation of the general control environment of the Academy, extending the procedures required for financial statements to include regularity, propriety and compliance
- Discussions with and representations from the Accounting Officer and other key management personnel.
- An extension of substantive testing from our audit of the financial statements to cover matters pertaining to regularity, in order to support the regularity conclusion, including governance, internal controls, procurement and the application of income.

Conclusion

In the course of our work, nothing has come to our attention which suggest in all material respects the expenditure disbursed and income received during the year 1 September 2020 to 31 August 2021 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Reporting Accountant **Price Bailey LLP**

Statutory Auditors

16 December 2021

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 AUGUST 2021

		Unrestricted funds 2021	Restricted funds 2021	Restricted fixed asset funds 2021	Total funds 2021	Total funds 2020
	Note	£	£	£	£	£
Income from:						
Donations and capital grants	3	51,709	17,265	980,683	1,049,657	941,746
Charitable activities	4	158,380	19,665,631	-	19,824,011	19,201,560
Other trading activities	5	143,596	-	-	143,596	281,463
Investments	6	367	-	-	367	1,145
Total income		354,052	19,682,896	980,683	21,017,631	20,425,914
Expenditure on:						,
Charitable activities	7	342,390	20,449,325	1,582,781	22,374,496	20,640,229
Total expenditure		342,390	20,449,325	1,582,781	22,374,496	20,640,229
Net income/ (expenditure)		11,662	(766,429)	(602,098)	(1,356,865)	(214,315)
Transfers between funds	17	-	(163,785)	163,785	-	-
Net movement in funds before other recognised						
gains/(losses)		11,662	(930,214)	(438,313)	(1,356,865)	(214,315)
Other recognised gains/(losses):						
Actuarial gains/(losses)						
on defined benefit pension schemes	23	-	78,000	-	78,000	(1,424,000)
Net movement in funds		11,662	(852,214)	(438,313)	(1,278,865)	(1,638,315)
Reconciliation of funds:						
Total funds brought forward		1,484,241	(8,753,341)	36,436,152	29,167,052	30,805,367
Net movement in funds		11,662	(852,214)	(438,313)	(1,278,865)	(1,638,315)
Total funds carried						
forward		1,495,903	(9,605,555)	35,997,839	27,888,187	29,167,052

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 26 to 52 form part of these financial statements.

CHILDREN FIRST ACADEMY TRUST REGISTERED NUMBER: 11834165

BALANCE SHEET AS AT 31 AUGUST 2021

	Note		2021 £		2020 £
Fixed assets					
Tangible assets	14		35,196,159		35,600,970
			35,196,159		35,600,970
Current assets					
Debtors	15	541,072		540,058	
Cash at bank and in hand		4,265,580		3,446,314	
		4,806,652		3,986,372	
Creditors: amounts falling due within one year	16	(1,732,624)		(1,232,290)	
Net current assets			3,074,028		2,754,082
Total assets less current liabilities			38,270,187		38,355,052
Defined benefit pension scheme liability	23		(10,382,000)		(9,188,000)
Total net assets			27,888,187		29,167,052
Restricted funds:					
Fixed asset funds	17	35,997,839		36,436,152	
Restricted income funds	17	776,445		434,659	
Pension reserve	17	(10,382,000)		(9,188,000)	
Total restricted funds	17		26,392,284		27,682,811
Unrestricted income funds	17		1,495,903		1,484,241
Total funds			27,888,187		29,167,052

The financial statements on pages 23 to 52 were approved by the Trustees, and authorised for issue on 08 December 2021 and are signed on their behalf, by:

Jenny Tosh Chair of Trustees

The notes on pages 26 to 52 form part of these financial statements.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2021

Cash flows from operating activities	Note	2021 £	2020 £
·			
Net cash provided by operating activities	19	237,148	933,490
Cash flows from investing activities	20	582,118	761,831
Change in cash and cash equivalents in the year		819,266	1,695,321
Cash and cash equivalents at the beginning of the year		3,446,314	1,750,993
Cash and cash equivalents at the end of the year	21, 22	4,265,580	3,446,314

The notes on pages 26 to 52 form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

1. Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgments and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation of financial statements

The financial statements of the Trust, which is a public benefit entity under FRS 102, have been prepared under the historic cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2020 to 2021 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

Children First Academy Trust constitues a public benefit entity as defined by FRS 102.

The Trust's functional and presentational currency is Pounds Sterling.

1.2 Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Trust to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

Following the year end the Trust has been affected to a limited extent by restrictions imposed by the UK Government in response to the COVID-19 pandemic. The Trust derives the majority of its income from local and national Government grant funding which is secured for a number of years, under the terms of the Academy Funding Agreement with the Secretary of State for Education. This will ensure that the Trust can continue operating for a period of at least 12 months following the date of this Report. The financial statements do not contain any adjustments that would be required if the Trust were not able to continue as a going concern.

1.3 Company status

The Trust is a company limited by guarantee. The Members of the Company are the Trustees named on page 1. In the event of the Trust being wound up, the liability in respect of the guarantee is limited to £10 per Member.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

1. Accounting policies (continued)

1.4 Income

All incoming resources are recognised when the Trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of Financial Activities in the year for which it is receivable and any abatement in respect of the year is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the Balance Sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Other income

Other income, including the hire of facilities, is recognised in the year it is receivable and to the extent the Trust has provided the goods or services.

Donated fixed assets (excluding transfers on conversion or into the Trust)

Where the donated good is a fixed asset it is measured at fair value, unless it is impractical to measure this reliably, in which case the cost of the item to the donor should be used. The gain is recognised as 'Income from Donations and Capital Grants' and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the Trust's accounting policies.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

• Charitable activities

These are costs incurred on the Trust's educational operations, including support costs and costs relating to the governance of the Trust apportioned to charitable activities.

All resources expended are inclusive of irrecoverable VAT.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

1. Accounting policies (continued)

1.6 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Trust; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

1.7 Tangible fixed assets

Assets costing £500 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the Government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land and assets under construction, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Depreciation is provided on the following bases:

Long-term leasehold land
Long-term leasehold buildings
Furniture and equipment
Computer equipment
- 125 years straight line
- 10-50 years straight line
- 3 years straight line
- 3 years straight line

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

1.8 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.9 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.10 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

1. Accounting policies (continued)

1.11 Financial instruments

The Trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Trust and their measurement bases are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 15. Prepayments are not financial instruments. Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in note 16. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

1.12 Operating leases

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the lease term.

1.13 Pensions

Retirement benefits to employees of the Trust are provided by the Teachers' Pension Scheme ("TPS") and the Local Government Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the Trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

1. Accounting policies (continued)

1.14 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Trust at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

Investment income, gains and losses are allocated to the appropriate fund.

2. Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 23, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 August 2021. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

3. Income from donations and capital grants

	Unrestricted funds 2021 £	Restricted funds 2021 £	Restricted fixed asset funds 2021 £	Total funds 2021 £	Total funds 2020 £
Donations Capital grants	51,709 -	17,265 -	89,645 891,038	158,619 891,038	48,801 892,945
Total 2021	51,709	17,265	980,683	1,049,657	941,746
Total 2020	12,392	36,409	892,945	941,746	

In 2020, income from donations was £48,801 of which £12,392 was unrestricted and £36,409 was restricted.

In 2020, capital grants of £892,945 were in relation to restricted fixed assets.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

4. Funding for the Trust's educational operation

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
DfE/ESFA grants	L	2	L	L
General Annual Grant (GAG)	-	13,792,981	13,792,981	13,655,914
Other DfE/ESFA grants				
Pupil premium	-	1,394,610	1,394,610	1,384,019
UIFSM	-	474,868	474,868	364,581
Teachers pay grant	-	173,617	173,617	178,889
Teachers pension grant	-	490,523	490,523	505,419
Other DfE / ESFA grants	-	167,207	167,207	173,701
	<u> </u>		16,493,806	16,262,523
Other Government grants	-	-	10,493,600	10,202,323
Local Authority grants	-	2,928,720	2,928,720	2,747,138
Others for the s	-	2,928,720	2,928,720	2,747,138
Other funding	450 200		450 200	400.760
Catering income	158,380	-	158,380	182,762
Exceptional government funding	158,380	-	158,380	182,762
Coronavirus exceptional support	-	243,105	243,105	9,137
	-	243,105	243,105	9,137
Total 2021	158,380	19,665,631	19,824,011	19,201,560
Total 2020	182,762	19,018,798	19,201,560	

In 2020, income from DfE/ESFA grants was £16,262,523 of which all was restricted.

In 2020, income from other Government grants was £2,747,138 of which all was restricted.

In 2020, income from catering was £182,762 of which all was unrestricted.

Following the reclassification in the Academies Accounts Direction 2020/21 of some grants received from the Department of Education and ESFA, the trust's funding for Universal Infant Free School Meals, Teacher pay grant, Teacher pension grant and Pupil Premium is no longer reported under the Other DfE Group grants heading, but as separate lines under the Other DfE/ESFA grants heading. The prior year numbers have been reclassified.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

4. Funding for the Trust's educational operation (continued)

The Academy Trust has been eligible to claim additional funding in the year from government support schemes in response to the coronavirus outbreak. The funding received is shown above under "Exceptional government funding".

The funding received for coronavirus exceptional support costs covers £243,105 (2020: £9,137) of costs. These costs are included in Notes 7 and 9 below as appropriate.

5. Income from other trading activities

	Unrestricted	Total	Total
	funds	funds	funds
	2021	2021	2020
	£	£	£
Hire of facilities Other income	61,049	61,049	83,486
	82,547	82,547	197,977
Total 2021	143,596	143,596	281,463
Total 2020	281,463	281,463	

In 2020, income from hire of facilites was £83,486 of which all was unrestricted.

In 2020, other income was £197,977 of which all was unrestricted.

6. Investment income

	Unrestricted	Total	Total
	funds	funds	funds
	2021	2021	2020
	£	£	£
Bank interest	367	367	1,145

In 2020, all investment income received was unrestricted.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

7. Expenditure

	Staff Costs	Premises	Other	Total	Total
	2021	2021	2021	2021	2020
	£	£	£	£	£
Direct costs Support costs	14,455,621	-	349,551	14,805,172	14,693,344
	3,273,185	1,988,983	2,307,156	7,569,324	5,946,885
Total 2021	17,728,806	1,988,983	2,656,707	22,374,496	20,640,229
Total 2020	16,986,115	1,646,392	2,007,722	20,640,229	

In 2021, of the total expenditure, £342,390 (2020: £351,787) was from unrestricted funds, £20,449,325 (2020: £19,570,349) was from restricted funds and £1,582,781 (2020: £718,099) was from restricted fixed asset funds.

In 2020, direct costs consisted of £14,149,514 staff costs and £543,830 other costs.

In 2020, support costs consisted of £2,836,601 staff costs, £1,646,392 premises costs and £1,463,892 other costs.

8. Charitable activities

2021 £	2020 £
Direct costs 14,805,172	14,693,344
Support costs 7,569,324	5,946,885
22,374,496	20,640,229
2021 £	2020 £
Analysis of support costs:	
Staff costs 3,273,185	2,836,601
Depreciation 714,098	718,093
Governance 24,912	46,799
Technology 305,421	110,509
Premises 1,274,885	928,299
Other 1,970,698	1,102,359
Legal 6,125	204,225
7,569,324	5,946,885

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

9. Net income/(expenditure)

Net income/(expenditure) for the year includes:

	2021 £	2020 £
Operating lease rentals	23,657	18,988
Depreciation of tangible fixed assets	714,098	718,093
Fees paid to Auditors for:		
- audit	10,040	9,560
- other services	8,170	7,780

10. Staff

a. Staff costs

Staff costs during the year were as follows:

	2021 £	2020 £
Wages and salaries	12,402,122	11,927,537
Social security costs	1,195,058	1,144,179
Pension costs	3,578,996	3,326,989
	17,176,176	16,398,705
Agency staff costs	487,077	571,037
Staff restructuring costs	65,553	16,373
	17,728,806	16,986,115
Staff restructuring costs comprise:		
	2021 £	2020 £
Other restructuring costs	65,553	16,373
	65,553	16,373

b. Non-statutory/non-contractual staff severance payments

Included in staff restructuring costs are non-statutory/non-contractual payments totalling £65,553 (2020 - £16,373). Individually, the payments were £15,131, £40,000, £2,900, £4,552, and £2,970.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

10. Staff (continued)

c. Staff numbers

The average number of persons employed by the Trust during the year was as follows:

	2021 No.	2020 No.
Teaching	150	145
Admin and Support	311	310
Management	32	30
	493	485

d. Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2021 No.	2020 No.
In the band £60,001 - £70,000	8	6
In the band £70,001 - £80,000	3	3
In the band £80,001 - £90,000	5	2
In the band £110,001 - £120,000	-	1
In the band £120,001 - £130,000	1	-

e. Key management personnel

The key management personnel of the Trust comprise the Trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the Trust was £308,188 (2020 £292,746).

Employer National Insurance contributions included within key management personnel remuneration were £28,034 (2020 - £26,233).

Employer pension contributions included within key management personnel remuneration were £50,581 (2020 - £50,359).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

11. Central services

The Trust has provided the following central services to its academies during the year:

- Finance support
- Legal services, health and safety
- Audit
- Recruitment and payroll
- Estates management

The Trust charges for these services on the following basis:

To fund these costs, the Trust will retain 5% (2020; 3%) of each Academy's GAG funding and early years Local Authority funding.

The actual amounts charged during the year were as follows:

	2021	2020
	£	£
Brettenham School	104,607	64,222
Fleecefield School	110,834	66,910
Galliard School	161,354	94,357
Raynham School	171,224	105,168
Wilbury School	201,214	119,167
Total	740.000	440.004
Total	749,233	449,824

12. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2020 - £NIL).

During the year ended 31 August 2021, no Trustee expenses have been incurred (2020 - £NIL).

13. Trustees' and Officers' insurance

The Trust has opted into the Department of Education's risk protection arrangement (RPA), an alternative to insurance where UK Government funds cover losses that arise. This scheme protects Trustees and Officers from claims arising from negligent acts, errors or omissions occurring whilst on Trust business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and Officers indemnity element from the overall cost of the RPA scheme membership.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

14. Tangible fixed assets

15.

	Long-term leasehold property £	Furniture and equipment £	Computer equipment £	Total £
Cost or valuation				
At 1 September 2020	35,991,283	494,750	117,112	36,603,145
Additions	31,776	4,646	272,865	309,287
At 31 August 2021	36,023,059	499,396	389,977	36,912,432
Depreciation				
At 1 September 2020	744,059	229,487	28,629	1,002,175
Charge for the year	526,299	98,429	89,370	714,098
At 31 August 2021	1,270,358	327,916	117,999	1,716,273
Net book value			_	
At 31 August 2021	34,752,701	171,480	271,978	35,196,159
At 31 August 2020	35,247,224	265,263	88,483	35,600,970
Debtors				
			2021 £	2020 £
Due within one year				
Trade debtors			28,157	1,182
VAT recoverable			121,704	31,014
Prepayments and accrued income			391,211	507,862
			541,072	540,058

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

16. Creditors: Amounts falling due within one year

2021 £	2020 £
369,794	104,615
290,398	254,486
338,004	314,163
734,428	559,026
1,732,624	1,232,290
2021 £	2020 £
235,835	209,671
263,571	235,835
(235,835)	(209,671)
263,571	235,835
	£ 369,794 290,398 338,004 734,428 1,732,624 2021 £ 235,835 263,571 (235,835)

The resources deferred at the period end relate to contributions towards free school meals after school and breakfast club contributions and dinner money.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

17. Statement of funds

	Balance at 1 September 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2021 £
Unrestricted funds						
General funds	1,484,241	354,052	(342,390)			1,495,903
Restricted general funds						
General Annual	404.050	40 700 004	(40.007.440)	(400 705)		770 445
Grant (GAG)	434,659	13,792,981	(13,287,410)	(163,785)	-	776,445
Pupil Premium UIFSM	-	1,394,609	(1,394,609)	-	-	-
Teachers' Pay	-	474,868	(474,868)	-	-	-
Grant	-	173,617	(173,617)	-	-	-
Teachers' Pension Grant	-	490,523	(490,523)	-	-	-
Other DfE/ESFA grants	-	410,313	(410,313)	_	_	_
Other Government			, ,			
grants	_	2,928,720	(2,928,720)	-	-	_
Trip donations	_	6,662	(6,662)	-	-	-
Restricted donations	_	10,603	(10,603)	_	_	_
Pension reserve	(9,188,000)	10,003	(1,272,000)	_	78,000	(10,382,000)
i chision reserve	(9,100,000)		(1,272,000)			(10,302,000)
	(8,753,341)	19,682,896	(20,449,325)	(163,785)	78,000	(9,605,555)
Restricted fixed asset funds						
DfE/capital grants	835,182	835,182	(868,683)	-	-	801,681
Restricted fixed assets	35,600,970	-	(714,098)	309,286	-	35,196,158
Devolved Formula Capital	_	55,856	_	(55,856)	_	_
Other EFSA capital grants	_	89,645	_	(89,645)	_	_
capital glains	-	00,040	-	(00,040)	_	-
	36,436,152	980,683	(1,582,781)	163,785		35,997,839

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

17. Statement of funds (continued)

	Balance at 1 September 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2021 £
Total Restricted funds	27,682,811	20,663,579	(22,032,106)		78,000	26,392,284
Total funds	29,167,052	21,017,631	(22,374,496)		78,000	27,888,187

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

17. Statement of funds (continued)

The specific purposes for which the funds are to be applied are as follows:

Unrestricted funds

This represents income the Trust can use to pursue any of its objects as defined in the Articles of Association without restriction.

General Annual Grant (GAG)

This represents funding from the ESFA to cover the costs of recurrent expenditure. The funding agreement with the Secretary of State, the Trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2021.

Other DfE/ESFA grants

This represents funding received from the DfE/ESFA which is restricted in nature for specific educational provisions.

Other Government grants

This represents funding received from other Government bodies, local and national, which are restricted in nature.

Trip donations

This represents contributions made by parents towards the running costs of trips for the pupils of the Schools and the associated costs.

Restricted donations

This represents contributions made by various parties towards specific events and projects in the year.

Pension reserve

This reserve represents the Trust's share of the deficit on the Local Government Pension Scheme (LGPS).

Restricted fixed asset fund

The restricted fixed asset fund represents the value of fixed assets held in line with the charitable objectives of the Trust. The transfer between funds represents additions purchased through revenue grant funding.

DfE Capital grants

This represents funding received from the ESFA specifically for the maintenance and improvements of the Trust's building facilities.

Devolved Formula Capital

This represents funding received from the ESFA specifically for the maintenance and improvements of the Trust's building facilities.

Other ESFA capital grants

This represents assets that were donated from the ESFA during the year for the school to utilise.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

17. Statement of funds (continued)

Comparative information in respect of the preceding year is as follows:

	Balance at 1 September 2019 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2020 £
Unrestricted funds						
General funds	1,358,266	477,762	(351,787)	-		1,484,241
Restricted general funds						
General Annual Grant (GAG)	-	13,655,914	(13,204,056)	(17,199)	-	434,659
Pupil Premium	-	2,615,746	(2,615,746)	-	-	-
Teachers' Pay Grant	-	2,747,138	(2,747,138)	-	-	-
Teachers' Pension Grant	_	36,409	(36,409)	_	_	_
Pension reserve	(6,797,000)	-	(967,000)	-	(1,424,000)	(9,188,000)
	(6,797,000)	19,055,207	(19,570,349)	(17,199)	(1,424,000)	(8,753,341)
Restricted fixed asset funds						
DfE/capital grants	57,297	892,945	-	(115,060)	-	835,182
Restricted fixed assets	36,186,804	-	(718,093)	132,259	-	35,600,970
	36,244,101	892,945	(718,093)	17,199	-	36,436,152
Total Restricted funds	29,447,101	19,948,152	(20,288,442)	-	(1,424,000)	27,682,811
Total funds	30,805,367	20,425,914	(20,640,229)	-	(1,424,000)	29,167,052

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

17. Statement of funds (continued)

Total funds analysis by Academy

Fund balances at 31 August 2021 were allocated as follows:

	2021 £	2020 £
Raynham Primary School	982,292	792,335
Wilbury Primary School	585,965	519,323
Galliard Primary School	489,288	378,928
Brettenham Primary School	10,079	125,258
Fleecefield Primary School	161,808	102,070
Central service	42,916	986
Total before fixed asset funds and pension reserve	2,272,348	1,918,900
Restricted fixed asset fund	35,997,839	36,436,152
Pension reserve	(10,382,000)	(9,188,000)
Total	27,888,187	29,167,052

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

17. Statement of funds (continued)

Total cost analysis by Academy

Expenditure incurred by each academy during the year was as follows:

	Teaching and educational support staff costs	Other support staff costs	Educational supplies £	Other costs excluding depreciation £	Total 2021 £	Total 2020 £
Raynham						
Primary School	2,420,117	1,044,410	68,101	723,141	4,255,769	3,894,109
Wilbury Primary School	2,942,495	1,390,070	131,463	792,514	5,256,542	4,981,585
Galliard Primary School	2,373,578	1,217,185	52,789	691,321	4,334,873	4,001,125
Brettenham	4 000 044	405.000	05.040	404 500	0.004.407	0.700.544
Primary School	1,838,641	495,993	25,043	461,520	2,821,197	2,700,541
Fleecefield Primary School	1,709,161	719,415	30,835	434,843	2,894,254	2,902,071
Central service	695,166	1,030,575	41,320	330,702	2,097,763	1,442,705
Trust	11,979,158	5,897,648	349,551	3,434,041	21,660,398	19,922,136

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

18. Analysis of net assets between funds

	Unrestricted funds 2021 £	Restricted funds 2021 £	Restricted fixed asset funds 2021	Total funds 2021 £
Tangible fixed assets	-	-	35,196,159	35,196,159
Current assets	1,495,903	2,475,567	835,182	4,806,652
Creditors due within one year	-	(1,699,122)	(33,502)	(1,732,624)
Provisions for liabilities and charges	-	(10,382,000)	-	(10,382,000)
Total	1,495,903	(9,605,555)	35,997,839	27,888,187
Analysis of net assets between funds - pr	or year			
	Unrestricted funds 2020 £	Restricted funds 2020 £	Restricted fixed asset funds 2020	Total funds 2020 £
Tangible fixed assets	-	_	35,600,970	35,600,970
Current assets	1,503,202	1,647,988	835,182	3,986,372
Creditors due within one year	(18,961)	(1,213,329)	-	(1,232,290)
Provisions for liabilities and charges	-	(9,188,000)	-	(9,188,000)
Total	1,484,241	(8,753,341)	36,436,152	29,167,052

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

19. Reconciliation of net expenditure to net cash flow from operating activities

			2021 £	2020 £
	Net expenditure for the year (as per Statement of Financial Acti	ivities)	(1,356,865)	(214,315)
	Adjustments for:			
	Depreciation		714,098	718,093
	Capital grants from DfE and other capital income		(891,038)	(892,945)
	Interest receivable		(367)	(1,145)
	Pension liability movements		1,272,000	967,000
	(Increase)/decrease in debtors		(1,014)	248,273
	Increase in creditors		500,334	108,529
	Net cash provided by operating activities		237,148	933,490
20.	Cash flows from investing activities			
			2021 £	2020 £
	Dividends, interest and rents from investments		367	1,145
	Purchase of tangible fixed assets		(309,287)	(132,259)
	Capital grants from DfE		891,038	892,945
	Net cash provided by investing activities		582,118	761,831
21.	Analysis of cash and cash equivalents			
			2021 £	2020 £
	Cash in hand and at bank		4,265,580	3,446,314
22.	Analysis of changes in net debt			
		At 1		
		September 2020	Cash flows £	At 31 August 2021
	Cash at bank and in hand	3,446,314	819,266	4,265,580

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

23. Pension commitments

The Trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by London Borough of Enfield. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2016 and of the LGPS 31 March 2019.

Contributions amounting to £286,146 were payable to the schemes at 31 August 2021 (2020 - £262,305) and are included within creditors.

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% administration levy)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million, giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI, assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2023.

The employer's pension costs paid to TPS in the year amounted to £1,151,396 (2020 - £1,488,658).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (https://www.teacherspensions.co.uk/news/employers/2019/04/teachers-pensions-valuation-report.aspx).

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The Trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Trust has set out above the information available on the scheme.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

23. Pension commitments (continued)

Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2021 was £1,179,000 (2020 - £1,244,000), of which employer's contributions totalled £911,000 (2020 - £987,000) and employees' contributions totalled £268,000 (2020 - £257,000). The agreed contribution rates for future years are 23 per cent for employers and 5.5 - 6.5% per cent for employees.

As described in note the LGPS obligation relates to the employees of the Trust, who were the employees transferred as part of the conversion from the maintained school and new employees who were eligible to, and did, join the Scheme in the year. The obligation in respect of employees who transferred on conversion represents their cumulative service at both the predecessor school and the Trust at the balance sheet date.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Principal actuarial assumptions

	2021	2020
	%	%
Rate of increase in salaries	4.1	3.8
Rate of increase for pensions in payment/inflation	2.6	2.3
Discount rate for scheme liabilities	1.7	1.7
Inflation assumption (CPI)	2.6	2.3
Commutation of pensions to lump sums	50	50

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2021	2020
	Years	Years
Retiring today		
Males	22.5	22.4
Females	24.4	24.3
Retiring in 20 years		
Males	23.1	23
Females	25.1	25

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

23. Pension commitments (continued)

As at the 31st August 2021 the Academy has a pension liability of £10,382,000 (2020 - £9,188,000). The sensitivity analysis detailed below would increase/(decrease) the closing defined benefit obligation in the following way:

Sensitivity analysis

Interest income

Total amount recognised in the Statement of Financial Activities

Interest cost

	2021	2020
	£	£
Discount rate +0.1%	(593,000)	(486,000)
Discount rate -0.1%	617,000	506,000
Mortality assumption - 1 year increase	(878,000)	(700,000)
Mortality assumption - 1 year decrease	901,000	720,000
CPI rate +0.1%	261,000	214,000
CPI rate -0.1%	(237,000)	(195,000)
Share of scheme assets		
The Trust's share of the assets in the scheme was:		
	2021 £	2020
		£
Equities	6,777,000	4,742,000
Gilts	854,000	770,000
Corporate bonds	1,774,000	1,488,000
Property	2,401,000	606,000
Cash and other liquid assets	947,000	452,000
Other	588,000	2,207,000
Total market value of assets	13,341,000	10,265,000
The actual return on scheme assets was £2,029,000 (2020 - £(£70,000)).		
The amounts recognised in the Statement of Financial Activities are as follow	vs:	
	2021 £	2020 £
Current service cost	2,035,000	(1,834,000)

186,000

(306,000)

(1,954,000)

(184,000)

332,000

2,183,000

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

23. Pension commitments (continued)

Changes in the present value of the defined benefit obligations were as follows:

	2021 £	2020 £
At 1 September	19,453,000	16,007,000
Interest cost	332,000	306,000
Employee contributions	268,000	257,000
Actuarial losses	1,767,000	1,168,000
Benefits paid	(132,000)	(119,000)
Current service cost	2,035,000	1,834,000
At 31 August	23,723,000	19,453,000

Changes in the fair value of the Trust's share of scheme assets were as follows:

	2021 £	2020 £
At 1 September	10,265,000	9,210,000
Interest income	184,000	186,000
Actuarial gains/(losses)	1,845,000	(256,000)
Employer contributions	911,000	987,000
Employee contributions	268,000	257,000
Benefits paid	(132,000)	(119,000)
At 31 August	13,341,000	10,265,000

24. Operating lease commitments

At 31 August 2021 the Trust had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2021 £	2020 £
Not later than 1 year	16,696	22,929
Later than 1 year and not later than 5 years	19,181	33,511
	35,877	56,440

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

25. Members' liability

Each member of the Charitable Company undertakes to contribute to the assets of the Company in the event of it being wound up while he/she is a Member, or within one year after he/she ceases to be a Member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a Member.

26. Related party transactions

Owing to the nature of the Trust and the composition of the Board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the Trustee have an interest. All transactions involving such organisations are conducted in accordance with the requirements of the Academies Financial Handbook, including notifying the ESFA of all transactions made on or after 1 April 2019 and obtaining their approval where required, and with the Trust's financial regulations and normal procurement procedures relating to connected and related party transactions.

There have been no related party transactions in the year, other than those with Key Management Personnel as detailed in note 10.